

PROJECT COMPLETION REPORT (PCR) FOR TECHNICAL ASSISTANCE OPERATIONS

A. PROJECT DATA AND KEY DATES

I. BASIC INFORMATION

Project Number	Project Name	Country	Sector	Date PCR sent to PCR@afdb.org
Original Commitment	Amount Cancelled	Amount Disbursed	Percent Disbursed	
Recipient (Beneficiary) Agency(ies) [List the main Ministries and Agencies benefitting from the project activities.]				
TA provider(s)				

II. RATINGS SUMMARY

All summary ratings are auto-generated by the computer from the relevant section in the PCR.

CRITERIA	SUB-CRITERIA	RATING
PROJECT OUTCOME	Achievement of Outputs	0
	Achievement of Outcomes	0
	OVERALL PROJECT OUTCOME	0
BANK PERFORMANCE	Design	0
	Supervision	0
	OVERALL BANK PERFORMANCE	0
BORROWER PERFORMANCE	Partnership with TA Provider	0
	Implementation of Recommendations	0
	OVERALL BORROWER PERFORMANCE	0
TA PROVIDER PERFORMANCE	Timeliness	0
	Quality	0
	OVERALL BORROWER PERFORMANCE	0

III. RESPONSIBLE BANK STAFF

POSITIONS	AT APPROVAL	AT COMPLETION
Regional Director		
Sector Director		
Task Manager		
PCR Team Leader		

B. PROJECT OBJECTIVES AND LOGICAL FRAMEWORK

1. State the objectives and rationale for the technical assistance. Describe the major activities and indicate how they were expected to contribute to achieving the objectives.

2. Lay out the logical framework of the project. State the expected outputs and outcomes for each action, and the indicators for measuring progress. Add additional rows if needed.

ACTIONS	EXPECTED OUTPUTS	EXPECTED OUTCOMES	INDICATORS TO BE MEASURED
Action 1	Output 1	Outcome 1	
Action 2	Output 2	Outcome 2	

3. Provide a brief assessment (up to two sentences) of the extent to which the project objectives were relevant and achievable within the scope of the assignment. Insert a working score, using the scoring scale provided in Appendix 1.

DESIGN OF PROJECT OBJECTIVES		ASSESSMENT	WORKING SCORE
RELEVANT	Relevant to the country's development priorities		0
ACHIEVABLE	Objectives could, in principle, be achieved with the project inputs and in the expected timeframe.		

C. OUTPUTS AND OUTCOMES

I. ACHIEVEMENT OF OUTPUTS

In the table below, assess the achievement of expected vs. actual outputs for each major action. Import the expected outputs from the matrix in Section B. Score the extent to which the expected outputs were achieved and delivered on time. Outputs may include: reports, bid documents, training events, etc.

The overall score will be auto-calculated as the mean of the working scores. Override the auto-calculated score, if desired, and provide justification.

EXPECTED OUTPUTS	ACTUAL OUTPUTS	WORKING SCORE
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EXPECTED OUTPUTS	ACTUAL OUTPUTS	WORKING SCORE
1		0
2		0
OVERALL OUTPUT SCORE [Score is calculated as an average of the working scores]		0

Check here to override the calculated score

Provide justification for over-riding the auto-calculated score

Insert the new score or re-enter the autocalculated score

II. ACHIEVEMENT OF OUTCOMES

1. Using available monitoring data, assess the achievement of expected outcomes. Import the expected outcomes from the matrix in Section B. Score the extent to which the expected outcomes were achieved. Outcomes may include: enhanced skills and capabilities of individuals or organizations, establishment or reorganization of units, etc.

The overall outcome score will be auto-calculated as an average of the working scores. Override the auto-calculated score, if desired, and provide justification.

EXPECTED OUTCOMES	ACTUAL OUTCOMES	WORKING SCORES
		0
		0
OVERALL OUTCOME SCORE [Score is calculated as an average of the working scores]		0

Check here to override the calculated score

Provide justification for over-riding the auto-calculated score

Insert the new score or re-enter the autocalculated score

D. PROJECT IMPLEMENTATION

1. State the major characteristics of project implementation with reference to: adherence to schedules, performance of consultants, effectiveness of Bank supervision, and effectiveness of Borrower oversight. Briefly list what was accomplished at the time of project closing.

2. Comment on the role of other partners (e.g., donors, NGOs, consultants). Assess the effectiveness of co-financing arrangements and of donor coordination, if applicable.

3. For each dimension of the performance of the Bank, Borrower and TA provider, assess the extent to which the following criteria were met. Provide a brief assessment to two sentences) and insert a working score, using the scoring scale provided in Appendix 1.

PERFORMANCE OF THE BANK		ASSESSMENT	WORKING SCORE
SUPERVISION OF TA PROVIDER	Bank monitored the quality and timeliness of the work and offered guidance for improvement.		
PERFORMANCE OF THE BORROWER		ASSESSMENT	WORKING SCORE
PARTNERSHIP WITH TA PROVIDER	Borrower provided or contributed to the terms of reference and nominated appropriate counterparts/trainees.		
IMPLEMENTATION	Borrower provided supervision, guidance and support to help TA provider carry out the assignment.		

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PERFORMANCE OF TA PROVIDER	ASSESSMENT	WORKING SCORE
TIMELINESS	Project was completed on time. Draw dates directly from Section A. Calculate the ratio of planned time from approval to closing. Score "4" if the ratio is 1.0, score "1" if the ratio is 2.0, score "0" if ratio is greater than 2.0 (i.e. project completion took more than twice as long as planned)].	
QUALITY	TA output is of high quality and tailored to borrower's circumstances and requirements. TA provider was responsive to borrower guidance and Bank supervision findings and recommendations.	

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E. COMPLETION

Briefly describe the PCR Process, stating the team composition and whether a field visit was undertaken. State the extent to which the field office, the Borrower and any co-financers' were involved in completion discussions and in producing the document. Highlight any differences of views concerning the assessments made in this PCR. [100 words maximum]

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J. PROCESSING

STEP	SIGNATURE AND COMMENTS	DATE
Sector Manager Clearance		
Regional Director Clearance		
Sector Director Approval		