Accelerating Africa’s Growth and Development

AN INSTITUTIONAL OVERVIEW: YOUR BANK AT WORK
Regional Consultation Meeting | Abidjan 05 March 2018
KEY MESSAGES

1. Without Africa, the world will not achieve the SDGs
2. The Bank is uniquely positioned to boost Africa’s development
3. It is an effective and efficient organisation
4. Additional capital will increase the Bank’s impact on development
WITHOUT AFRICA, THE WORLD WILL NOT ACHIEVE THE SDGs

We need to move from billions to trillions

BILLIONS TO TRILLIONS

Between now and 2030, African countries will need approximately $170 billion per annum.
WITHOUT AFRICA, THE WORLD WILL NOT ACHIEVE THE SDGs
By 2030, 9 out of every 10 developing countries will be in Africa
Delivering on the High 5s will help achieve 90% of the SDGs
THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT
The Bank has scaled up lending in ADB and ADF countries

ADB COUNTRIES

2010
$15 billion

2017
$30 billion

X2

ADF COUNTRIES

2010
$434 million

2016
$7.5 Billion

X17

ADF Countries Eligible to ADB Public

Blend Countries

Non-Sovereign lending in ADF
THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT

We are delivering more value to our clients with less money

Staff per approved project

<table>
<thead>
<tr>
<th>Year</th>
<th>Staff</th>
</tr>
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<tbody>
<tr>
<td>2010</td>
<td>19</td>
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<td>2016</td>
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-27% reduction

Staff per project in portfolio

<table>
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<tr>
<th>Year</th>
<th>Staff</th>
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<td>2010</td>
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-33% reduction

Admin. Expenses per 1 UA million of Bank Group lending

<table>
<thead>
<tr>
<th>Year</th>
<th>Expenses (UA million)</th>
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<tr>
<td>2010</td>
<td>61</td>
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<tr>
<td>2016</td>
<td>43</td>
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</table>

-29% reduction
THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT

Our operations are transforming the lives of people

OPERATIONS (2010-2017)

IMPACT (2010-2017)

- 27 million Africans benefitted from new electricity connections
- 49 million Africans benefitted from improvements in agriculture
- 899,000 small businesses provided with financial services
- 78 million Africans benefitted from improved access to transport
- 35 million Africans benefitted from better access to water and sanitation
We create opportunities for women

THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT

IMPACT ON WOMEN (2010-2017)

- 13 million African women benefitted from new electricity connections
- 23 million African women benefitted from improvements in agriculture
- 10 million African women benefited from investee projects
- 37 million African women benefitted from improved access to transport
- 17 million African women benefitted from better access to water and sanitation
THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT

Decentralisation has brought us closer to our clients.
THE BANK IS UNIQUELY POSITIONED TO BOOST AFRICA’S DEVELOPMENT

The Bank’s performance compares well with sister organisations

**Time from Concept Note to Approval**
- AFDB: 8
- Asian Development Bank (SO): 7.1
- Asian Development Bank (NSG): 9

**Time from Concept Note to 1st Disbursement**
- AFDB: 23.77
- World Bank: 27.7

**Lapse of Time for Procurement**
- AIDB ( Goods and works): 8.17
- AIDB (Services): 7.43
- Asian Development Bank: 12

**Administrative Expenses/Equity (2016)**
- IFC: 6.2
- IBRD: 5.42
- EBRD: 3.11
- IADB: 2.63
- ASDB: 2.33
- AFDB: 2.16
THE BANK IS AN EFFECTIVE AND EFFICIENT ORGANISATION

According to an independent OECD assessment, the Bank...

“... meets the requirements of an effective multilateral organisation and is fit for purpose

“Is a robust and resilient organisation able to continually adjust and improve to meet changing conditions

“Its strategic direction and framework are clear

“Its business model is strong

“Its internal structures, processes and procedures support a reasonably efficient and effective delivery of services
### THE BANK IS AN EFFECTIVE AND EFFICIENT ORGANISATION

The Bank ranks amongst the top three multilateral organisations.

<table>
<thead>
<tr>
<th>KPI</th>
<th>AfDB</th>
<th>WB</th>
<th>IDB</th>
<th>GAVI</th>
<th>UNEP</th>
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<th>UNICEF</th>
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<td>37</td>
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- ★ Highly satisfactory
- ★ Satisfactory
- ★ Unsatisfactory
- ★ Highly Unsatisfactory

**MOPAN 2016: A COMPARATIVE ASSESSMENT**
THE BANK IS AN EFFECTIVE AND EFFICIENT ORGANISATION

We have five organisational priorities moving forward

- Moving **closer to our clients** to enhance delivery and drive business growth
- Strengthening its **performance culture** to attract and maintain talent
- Taking steps to increase **financial performance** and development impact
- Working more effectively across organisational boundaries
-Aligning our organisation with our **strategic priorities**
GCI-VII WILL INCREASE THE BANK’S DEVELOPMENT IMPACT

We have a robust pipeline of operations: $15bn in 2018 alone

**MOROCCO**
Digital Strategy
Up to $140 million

**TANZANIA**
87 MW Hydro Power
Up to $350 million

**MULTINATIONAL**
Lagos-Abidjan Highway
Up to $700 million

**CAMEROON**
Livestock and fisheries value chain development
Up to $140 million

**MULTINATIONAL**
Mozambique-Zambia Power Interconnection
Up to 140 million

The High 5s
- Light up and power Africa
- Feed Africa
- Industrialise Africa
- Integrate Africa
- Improve life of people
GCI-VII will increase the bank’s development impact

We are heading in the right direction

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Delivered 2017</th>
<th>Expected 2018-2020</th>
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<tbody>
<tr>
<td>Light Up &amp; Power Africa</td>
<td>4.4 million</td>
<td>35.1 million</td>
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<td>FEED Africa</td>
<td>8.5 million</td>
<td>45.8 million</td>
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<td>Integrate Africa</td>
<td>14 million</td>
<td>50.3 million</td>
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<tr>
<td>Improve the Quality of Life</td>
<td>8.3 million</td>
<td>36.8 million</td>
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We are accountable to the people we serve