

# UMDF Annual Report 2023



AFRICAN DEVELOPMENT BANK GROUP



Urban and  
Municipal  
Development  
Fund

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1.

# About the UMDF

# 1.1 About the UMDF

The UMDF is an AfDB trust fund which provides direct support to cities and mobilises investment in climate-resilient, livable and productive cities.

We help to develop partnerships, to identify, and to prepare projects (pre investment), on the basis of sound planning and good governance.

**Status:** Multi-donors trust fund of the African Development Bank

**Foundation :** 2019

**Services :** Financial, technical and advisory support

**Public :** municipalities, local and national governments of the 54 AfDB's regional member countries.

**Strategic alignment:**

- ✓ UN Sustainable Development Goals
- ✓ Paris Agreement on Climate Change
- ✓ African Development Bank High Five
- ✓ African Development Bank ten years strategy

## Strategic Priorities

### Improved governance

By 2027 we will train over 750 municipal staff on innovative, green and resilient urban development, and help cities to improve their financial management and creditworthiness to access finance and investment by themselves.

### Improved urban planning

We support investment-oriented action planning, fostering medium, to long-term approaches for more inclusive, climate resilient, livable and productive African cities. Over the course of the next five years, we will support 40 cities through our African Cities Program.

### Improved urban infrastructure and essential services

We support national and local Governments to prepare infrastructure and service delivery investments that directly and measurably lead to inclusive, sustainable urban development. By 2027, 70 investment projects are expected to be supported, mobilising over \$US 2bn of investments and reaching more than 55 million people.

### Inclusive growth

We assure integration of measures for equal access by men and women to resilient infrastructure, basic services, and training opportunities.

### Climate resilience & low carbon urban development

We integrate climate vulnerability and risk assessment in all operations to systematically identify and help realise opportunities for adaptation and resilience building. By 2027, we will help people all over Africa to adapt to climate change and mitigate 500.000 t of CO2.

## Donors The UMDF is grateful for the financial support from:



A view of Windhoek, Namibia - photo Shutterstock

# 1.2 Programs and Results

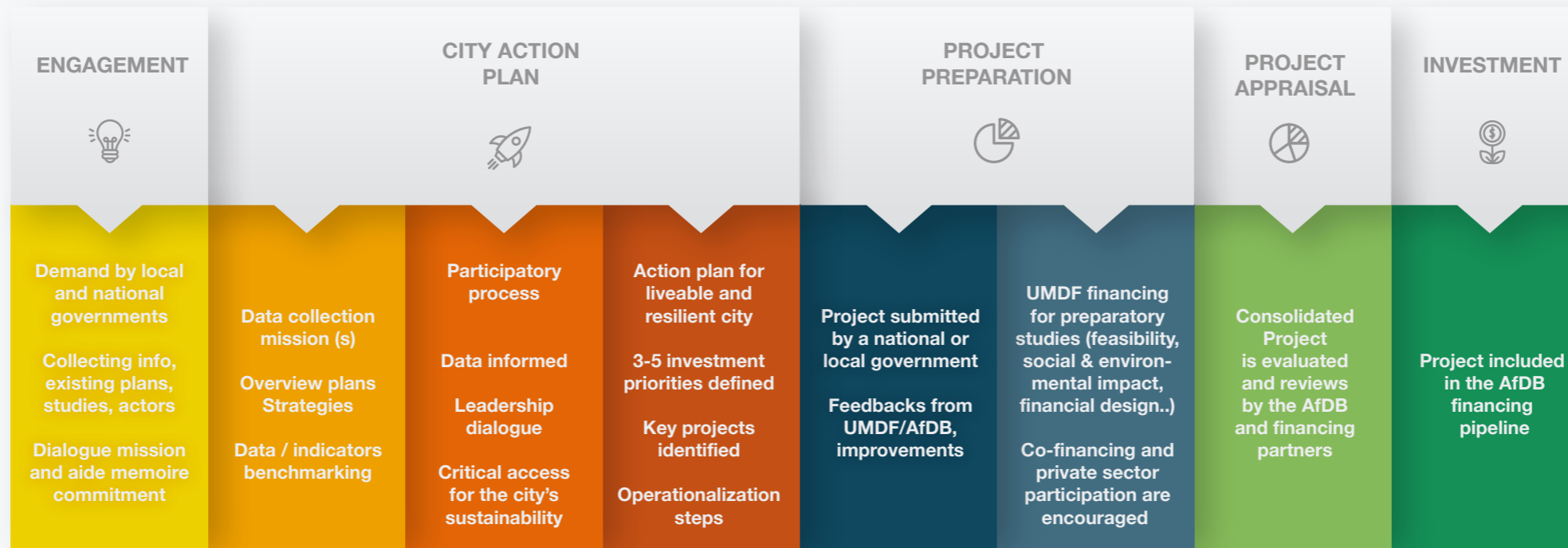
The UMDf facilitates early upstream engagement with national and local governments to enable investments in sustainable urban development.

## African Cities Program (ACP)

– from ideas to projects

The African Cities Program is the AfDB’s flagship urban program through which the Bank engages early and comprehensively with cities, bringing long term mentorship support for improved urban planning, governance & investment projects identification.

The UMDf finances and prepares City Diagnostics and Action Plans in participating cities, in order to assess their current development status, analyse key challenges including climate risk vulnerabilities, identify 3-5 key investment projects, and an actionable plan for implementation.



## Project Preparation Window (PPW)

– from projects to investments

The UMDf Project Preparation Window provides financial or technical assistance for the preparation and appraisal of urban infrastructure projects with high impact across African cities, that are low-carbon and climate resilient, and financed by the Bank or others partners.

The PPW supports national and local government that have identified and prepared investment on their own, or that have undergone comprehensive upstream engagement and project identification processes (through the African Cities Program of the AfDB or with other Development Partners).

## Municipal Access to Finance Window (MAFW)

Through the Municipal Access to Finance Window (MAFW), the fund provides technical assistance to a selected number of cities to enhance municipal finances to improve their ability to invest directly into climate resilient, livable and productive urban development.

We work directly with Municipalities to:

- ✓ Strengthen administrative capacities and capabilities,
- ✓ Improve financial management and governance,
- ✓ Enhance creditworthiness and access to capital markets,
- ✓ Improve budget and accounting systems in order to strengthen own source revenue
- ✓ Transaction advisory to effectively leverage finance.



In 2022, Abidjan hosted a training session for finance directors from some 40 African cities and local authorities on access to capital markets, organized by the AfDB in partnership with the United Cities and Local Governments (UCLG).

## African Cities Network

The UMDf supported cities are invited to join the African Cities Network to foster knowledge transfer, learning and peer-to-peer exchanges. As participants of the Network, they share experiences, data and benchmarks, best practices and lessons learned. Capturing and sharing such data and information increases the knowledge of the cities and permits rapid evaluation, effective follow-up on the progress achieved and exchange of good practices.





2.

Progress  
in 2023

# 2.1 UMDF progress and achievements

## Our main results :



4 new cities joined the African Cities Program



6 new projects approved through the Project Preparation Window



### Access to Municipal Finance Window

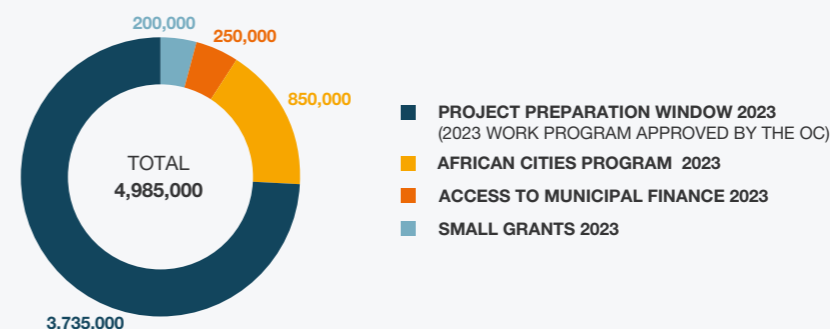
- ✓ 50 chief financial officers trained
- ✓ An important study financed in Kampala



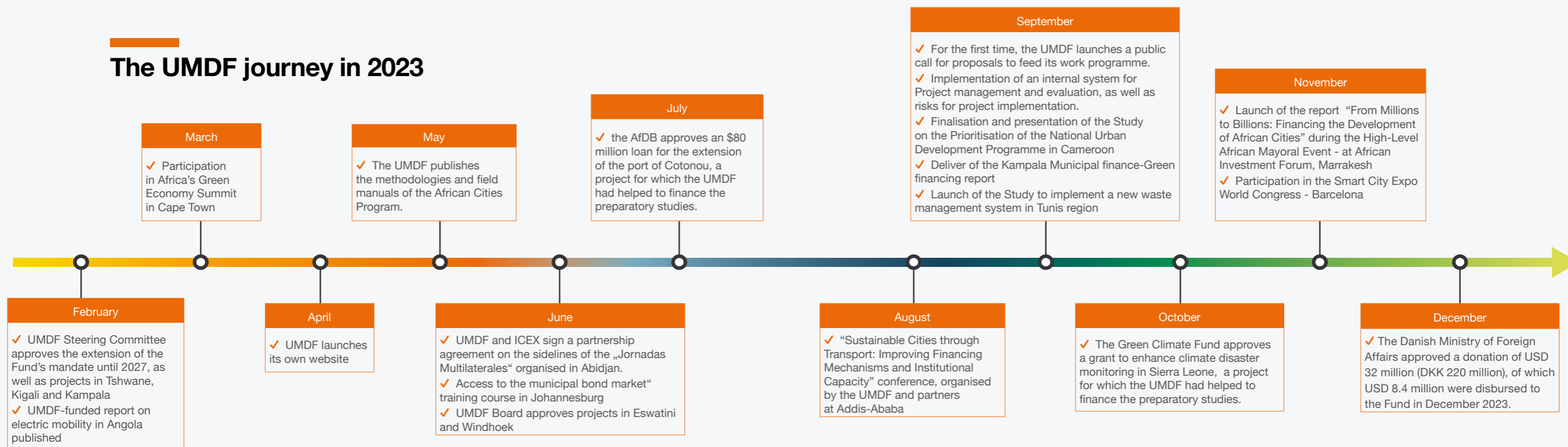
### Publication

- ✓ African Cities Program Methodology launched
- ✓ Report on Sub-national finance

UMDF COMMITMENTS BY WINDOWS FOR 2023 (in USD)



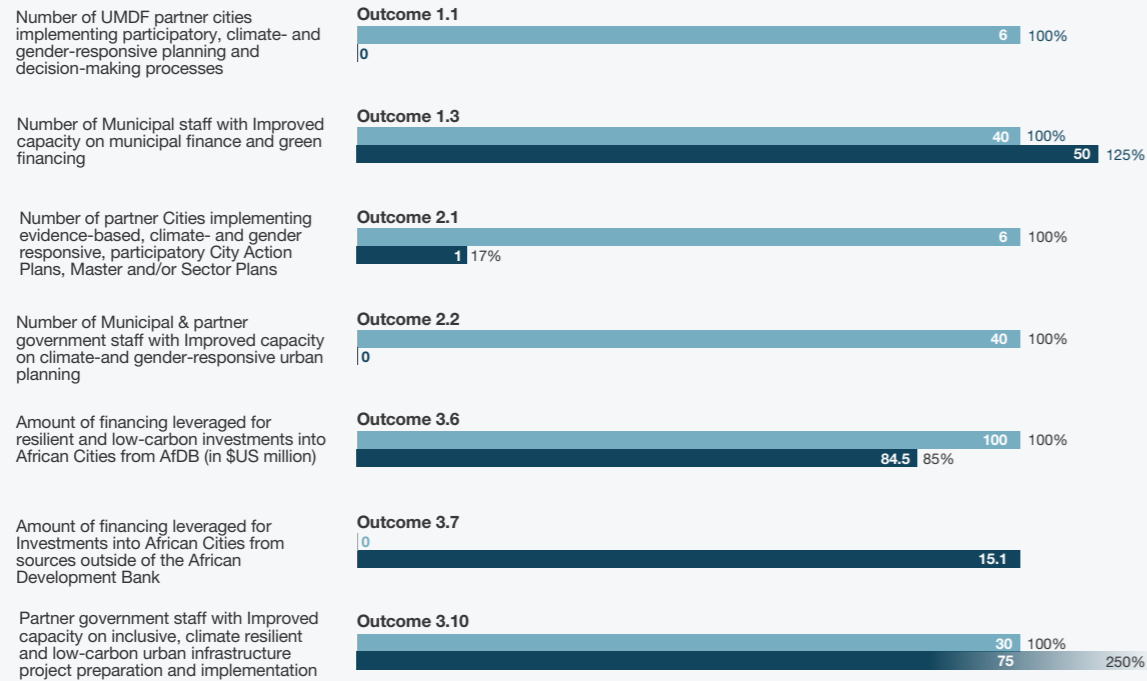
## The UMDF journey in 2023



# 2023 RMF Target Vs Achievement

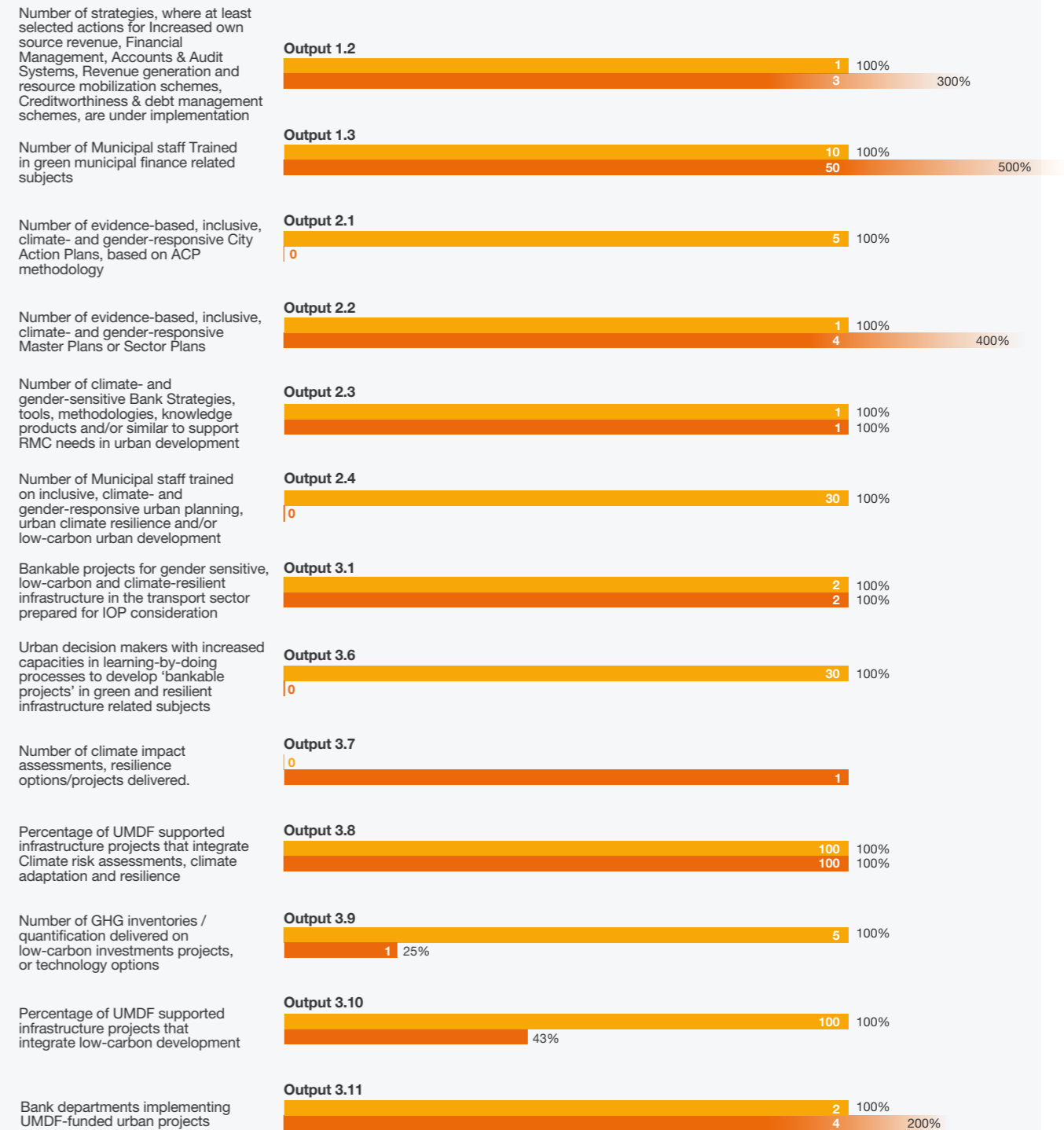
## OUTCOMES TARGET VS ACHIEVEMENT

■ 2023 TARGET ■ 2023 VALUE ACHIEVED



## OUTPUTS TARGET VS ACHIEVEMENT

■ 2023 TARGET ■ 2023 VALUE ACHIEVED





# 2.2 African Cities Program - Progress in 2023

The Bank has launched its African Cities Program in 2021 to work intensively with selected investment focused cities across Africa, providing capacity development, planning and governance support to systematically prepare cities for investments that the Bank can finance.

Every year the UMDf embed a new group of cities into its program. In 2023, 4 new cities have been integrated into the program: **Beira (Mozambique), Bujumbura**

**(Burundi), Kribi (Cameroon), Sekondi-Takoradi (Ghana).** Their action plans will be built along 2024, using the new African Cities Program Methodology to assure a systematic approach.

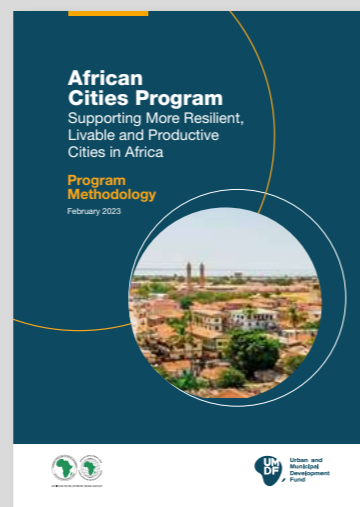
According to its Business plan 2023-2027, the target is to reach a total of 40 cities participating in the ACP by 2027. In 2023, the UMDf allocated \$850,000 to the African Cities Program.

*“A methodology and a “filed manual” to guide the construction of the cities actions plans”*

*In 2023, the UMDf finalized and mainstreamed the African Cities Program Methodology, which will guide activities by the Bank on the comprehensive process to initiate city partnerships, develop City Action plans and project identification.*

*The Methodology explains how to use city action planning to link up the analysis of a city’s key development challenges and opportunities with a prioritized list of actions to invest in physical infrastructure alongside institutional capacity development measures that can create more resilient, livable and productive African cities*

*The document has been informed with lessons learned from the pilot phase of the program (2021/2022) and other good practices. It aims to provide an efficient and targeted approach that neatly interlinks with AfDB’s operations through a ‘one Bank’ integrated response that harnesses country and sector specific expertise and supports the implementation of AfDB’s Ten-Year Strategy (2023-2032) and the Sustainable Urban Development Action Plan (SUDAP) towards “Building Transformative Cities”.*



[open the document here](#)

[or scan the QR code](#)

2021 Pilot Phase		2022 Second Phase		2023 Third Phase	
Action Plans completed		Action Plans under development		Action Plans to be developed Q1 2024	
City	Country	City	Country	City	Country
Antananarivo	Madagascar	Bangui	Central Af. Rep	Beira	Mozambique
Bizerte	Tunisia	Kanifing	Gambia	Bujumbura	Burundi
Conakry	Guinee	Kigali	Rwanda	Kiribi	Cameroon
Dodoma	Tanzania	Kisumu	Kenya	Sekondi-Takoradi	Ghana
Libreville	Gabon				

**CITIES PARTICIPATING TO THE UMDf AFRICAN CITIES PROGRAM AT 31/12/2023**

📍 Joined in 2023    
 📍 Joined in 2022    
 📍 Joined in 2021



## Joining the program in 2023:

### Sekondi-Takoradi (Ghana)



The Sekondi-Takoradi Metropolitan Assembly stands as the third-largest assembly in Ghana, serving as a crucial economic gateway with key infrastructure such as ports and airports for western Ghana. It plays a pivotal role as a significant link along the Abidjan-Lagos coastal corridor. The Twin City's request letter emphasises potential projects in transport infrastructure, industry, and innovation, aiming to enhance the region's appeal for business and investments.

### Beira (Mozambique):



Beira holds strategic importance as a crucial port in Mozambique and ranks as the fourth-largest city by population. The municipality has underscored the necessity of developing a robust transportation plan to effectively manage the city's expansion and enhance connectivity with agriculture and mining clusters situated in the hinter-land. The City Council emphasises the crucial integration of climate change components into the future action plan, recognizing the city's vulnerability to the impacts of climate change.

### Kribi (Cameroon)



Kribi is a coastal city experiencing growth driven by a new deep-water port, the second-largest port after Douala. As a secondary city, the local authorities lack in-depth planning studies. The goal is to support the municipality with an integrated investment plan, taking into account the rapid expansion driven by the port.

### Bujumbura (Burundi)



While the population of Bujumbura could quadruple in the next twenty years, the monitoring of the urban plan is lacking and the spontaneous neighbourhoods of the periphery are sprawling. Bujumbura needs to consolidate initiatives to meet the population needs, upgrading the provision of basic services as well as its transport systems. A key idea is to promote the economic and social autonomy of neighbourhoods in order to reduce the need to commute.

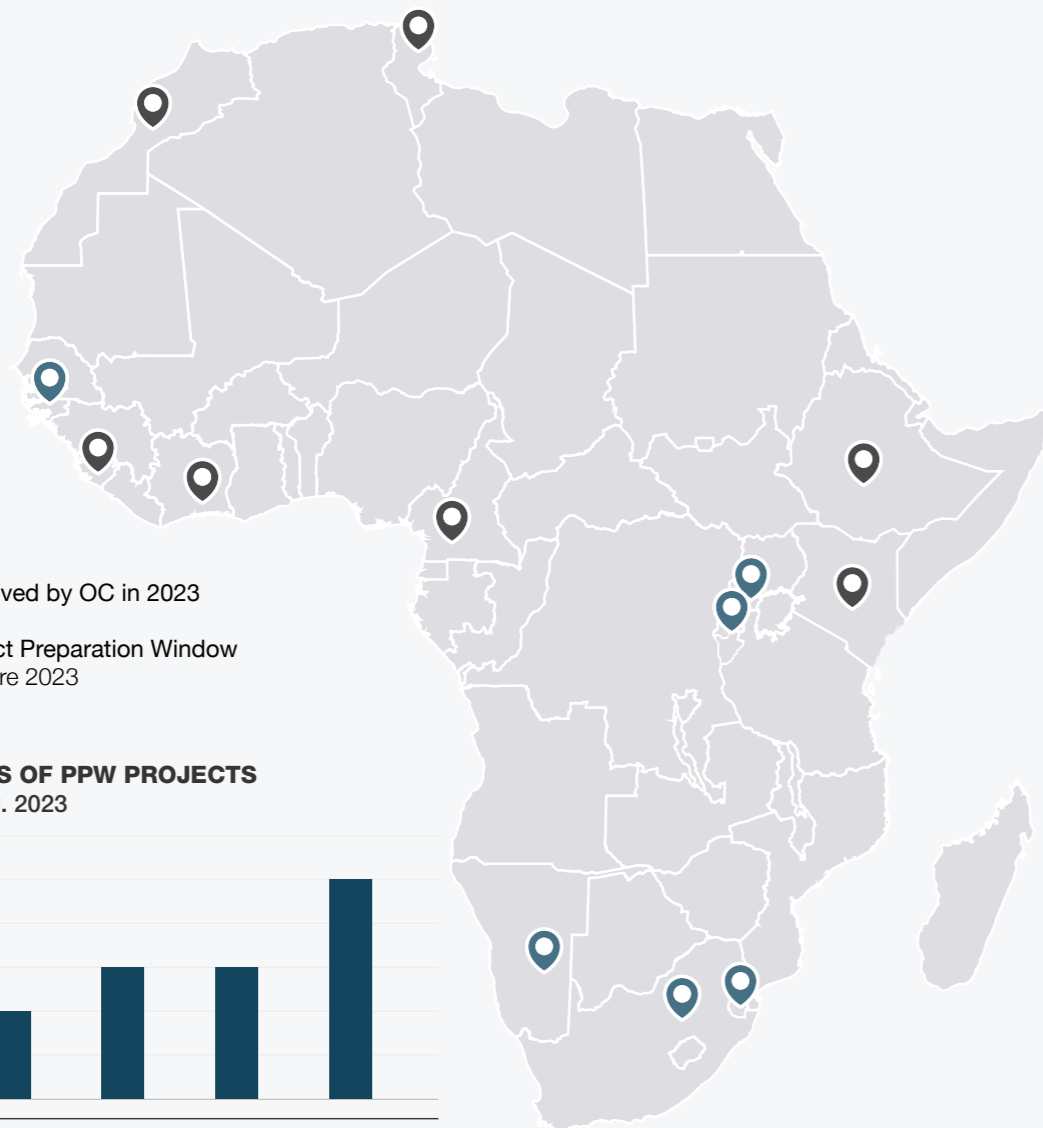


A view of Takoradi, Ghana - photo Shutterstocks

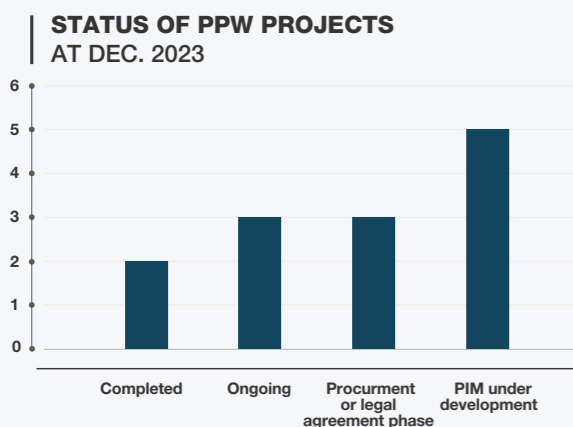
# 2.3 Project Preparation Window - Progress in 2023

The year 2023 was marked by the approval of 6 new projects by the oversight committee, with a total funding of 3,735,000 million dollars.

With these new projects, UMDf diversifies its portfolio in terms of both geographical areas and sub-sectors.



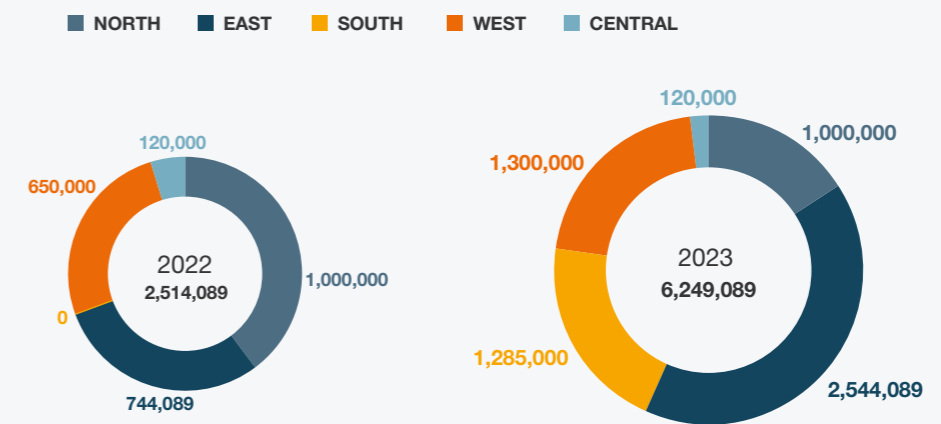
- approved by OC in 2023
- Project Preparation Window - before 2023



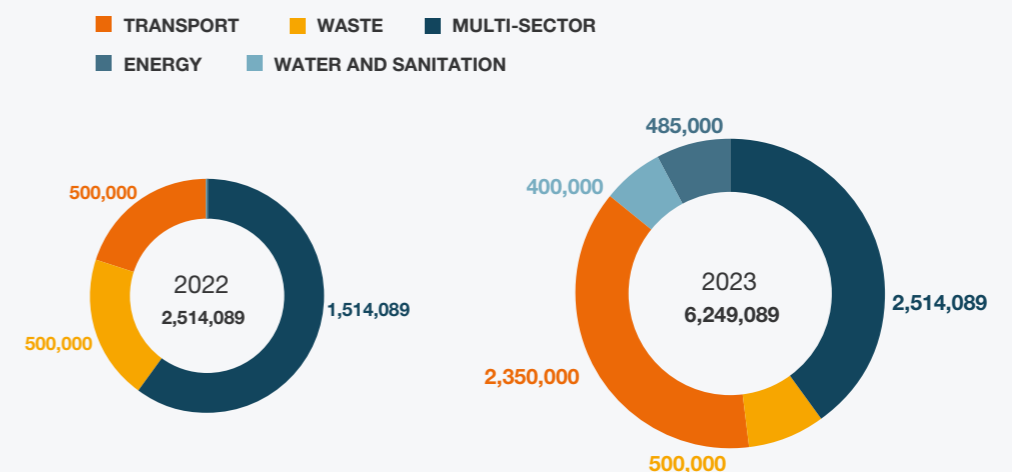
## PROJECTS APPROVED BY THE UMDf OVERSIGHT COMMITTEE IN 2023

	Project	City / Country	Sector	UMDF Grant
1	Restructuring of the Public Transport Network Phase II	Dakar / Senegal	Transport	USD 650,000
2	Informal Settlement Electrification	Windhoek / Namibia	Energy	USD 485,000
3	New Town Development	Eswatini / New Town	Multi-Sector	USD 400,000
4	Water Network Rehabilitation & Expansion	Tshwane / South Africa	Water and sanitation	USD 400,000
5	Urban Transport Project	Kigali / Rwanda	Transport	USD 1,200,000
6	Climate Smart Urban Development Initiative	Kampala / Uganda	Multi-Sector	USD 600,000

### EVOLUTION OF THE PPW PORTFOLIO BY REGION BETWEEN 2022 AND 2023 (in USD)



### EVOLUTION OF THE PPW PORTFOLIO BY SECTOR BETWEEN 2022 AND 2023 (in USD)



# Dakar: restructuring the Public Transport Network

<b>Sector(s)</b>	Transport/Urban Development
<b>Geographic location</b>	Dakar, Senegal
<b>Client</b>	Government of Senegal
<b>Executing agency</b>	Sustainable Urban Transport Executive Council (CETUD)
<b>UMDF grant</b>	650,000 USD
<b>Full project's name</b>	"Detailed technical studies of Phase II of the project for the overall restructuring of the Public Transport Network (RTC) and the upgrading of urban bus stations in the Dakar agglomeration"
<b>Beneficiaries</b>	The 4 million inhabitants of Dakar



## Boosting climate change adaptation and mitigation

The project will contribute to the mitigation of climate change by promoting the strengthening of public transport.

The project envisages work to promote zero emission public transport through deployment of an e-bus fleet. For this second phase, the 560 buses planned will have an electric motorization system (EuroVI). According to CETUD, phase 2 will induce a reduction of 30,000 tonnes of CO2 and improve air quality. The adaptation of infrastructure to climate change will also reduce the risk of flooding with the development of drainage works along the main roads and around stations.

## Objectives

To reorganize public transport and upgrade urban facilities and equipment in order to promote intermodality and improve the accessibility, attractiveness, and viability of urban public transport to respond more effectively to the growing demand for urban mobility in the Dakar conurbation. It also aims to intervene as a climate adaptation and mitigation measure to reduce CO2 emissions and the vulnerability to climate changes.

## The Project

The global restructuring project of the public transport network is the third largest urban transport project in Dakar after the TER and the BRT, with which it must be articulated for an efficient public transport offer. The project incorporates the reorganization of bus lines in the Dakar region with the creation of a priority network of 560 electric buses, the construction and upgrading of intermodal stations, and tariff integration with the BRT and TER to promote the intermodality of the transport system; the construction of depot workshops for the maintenance and storage of rolling stock; and the construction of road improvements, including stops, terminals, and crossroads. The project is split into two phases. This specific UMDf funding will make it possible to launch the technical studies for the second phase, the implementation of which is planned for the period from 2026.

## Components & Outputs

The UMDf grant will help to launch the technical studies for specific components of the overall project: the improvement of 18 bus lines tagged as priorities, approximately 50 km of roads, around ten intersections, two workshop depots, and 11 stations and terminals. Implementation costs (investments) will be determined by these studies.



Dakar - @Shutterstock

# Eswatini: a new eco-green city coupled with an agro-industrial project

<b>Sector(s)</b>	Multi-sector/Urban planning
<b>Geographic location</b>	Shiselweni Region, Eswatini
<b>Client</b>	Government of the Kingdom of Eswatini – represented by the Ministry of Finance
<b>Executing agency</b>	Eswatini Water and Agriculture Development Enterprise (ESWADE)
<b>UMDF grant</b>	400,000 USD
<b>Full project's name</b>	“Eswatini New Eco-Green City Masterplan ”
<b>Beneficiaries</b>	The 500,000 inhabitants of the region



## When urban planning complements an agro-industries and poverty reduction project

In Shiselweni region, the driest and the poorest region of Eswatini, the African Development Bank already supports The “Mkhondvo-Ngwavuma Water Augmentation Project (MNWAP)”, an important agriculture-irrigation project which seeks to reduce drought vulnerability; foster the creation of agro-industries and could create almost 100.000 jobs.

When the agricultural program and the agri-business, together with the new eco-city is implemented, the expected long-term impacts are sustainable economic growth, creation of decent jobs and a livable climate-resilient low emission city, that attracts academia, investors, and continues growth on a green path. Linking closely agriculture, industrial and urban development, the project shows an original way how the African Development Bank cross-cutting approach can participate in economic diversification, poverty reduction, and balanced rural-urban development.

## Objectives

To anticipate the urbanization of southern Eswatini, where a new irrigation project is expected to boost agriculture and related economic activities, attracting new inhabitants. A well-planned new eco-city is expected to provide a high quality of services for people, stimulate economic diversification, create sustainable employment and reduce poverty in the area while safeguarding the environment.

## The Project

The studies funded by the UMDf will support the development of the vision, strategy, and structural plan, investment needs and related documents, as a response to the complementary urban growth anticipated from the rural/agriculture development.

The Technical Assistance support requested from the Bank will help provide designs and concept development and lay the ground for private sector involvement in terms of direct investment and PPP wherein the private sector will partner with government to implement the holistic development plan and eco-city in particular.

## Components & Outputs

The expected Outcomes of the Technical Assistance are as following:

- ✓ A Holistic Development Vision and Strategy detailing government’s aims and objectives
- ✓ A Spatial Development Plan for the new eco-city and the agro-processing zones
- ✓ A Master Plan for the eco city holistic development, including infrastructure needs assessment, pre-feasibility studies and investment packaging to support downstream investments by the AfDB and other partners
- ✓ A strategic environmental impact assessment



Identification Mission in Shiselweni region, Eswatini 2023

# Windhoek: using solar energy to electrify informal settlements

<b>Sector(s)</b>	Energy
<b>Geographic location</b>	Windhoek, Namibia
<b>Client</b>	Municipal Council of Windhoek (CoW), Ministry of Urban and Rural Development (MURD) and Ministry of Minerals and Energy (MME)
<b>Executing agency</b>	Electricity Department and the Urban and Structural Planning Department of the Municipality of Windhoek
<b>UMDF grant</b>	485,000 USD
<b>Full project's name</b>	"Informal Settlement Renewable Electrification and Upgrading Program"
<b>Beneficiaries</b>	The 200,000 inhabitants of the concerned areas



## Electrification will bring opportunities for youth and women

Through electrification, the communities become safer, livable and attractive for investments in housing, other urban services, roads, and commercial activities, resulting in jobs, socioeconomic impact, and decent living conditions.

Having electricity at home will change the daily life of thousands of people: women and girls will not have to walk longer distances to buy/fetch wood, the communities will benefit from public lighting, including in sport areas, while academic performance of the students living in the informal settlements will improve. In addition, these areas will also benefit from indirect positive impacts on health, safety, and quality of life.

## Objectives

To improve living conditions including, safety and economic growth, within the informal settlements, by enhancing access to electricity in households, shops, production facilities, schools, health centers and also provide streetlights. The electrification project is seen as an opportunity to engage in an improvement process of informal settlements' living conditions: the detailed plans for peri-urban electrification will be used to guide investments and formalisation of these communities.

## The Project

The grant will finance the preparation of detailed project documents (feasibility and tender documents) for improving living conditions in peri-urban (informal) areas of the city of Windhoek. The plan, which will include housing upgrading scenarios, will also, suggest structures to transform the lives of these residents by formalising the housing infrastructure with quality materials, PV panels and rent to own structures.

## Components & Outputs

- ✓ The preparation of the electrification itself, which represents the installation of 60 MW Solar PV and related batteries.
- ✓ The development of an overall and coherent structural plan for the rehabilitation of the informal settlements, involving a participatory process to identify and prioritise investment opportunities unlocked by electrification.
- ✓ Institutional support to the Municipal Council of Windhoek, to accelerate its green plans and electrification.



Informal settlements in Windhoek - @Shutterstock

# Tshwane: reducing water losses

<b>Sector(s)</b>	Water and Sanitation
<b>Geographic location</b>	Tshwane, South Africa
<b>Client</b>	City of Tshwane Metropolitan Municipality
<b>Executing agency</b>	
<b>UMDF grant</b>	400,000 USD
<b>Full project's name</b>	"Tshwane - Turnaround of Municipal Water Services – Reduction of Water Losses"
<b>Beneficiaries</b>	The 3,500,000 inhabitants of Tshwane



## Generating revenues by investing in water loss prevention

South Africa is a water scarce country ranked as the 30<sup>th</sup> driest state in the world with a water stress level of 63.5%, which demonstrates there is high competition for water use. In 2018, the South African Department of Water and Sanitation estimated that municipalities are losing about 1660 million m<sup>3</sup> per year through NonRevenue Water (NRW) at a unit cost of R6/m<sup>3</sup>, which amounts to R9.9 billion each year, and invited them to improve drastically the way the resource is managed.

The studies funded by the UMDF in Tshwane seek to demonstrate the positive impact in investing in performing water management systems and infrastructure, embedding robust financial components. It is anticipated that the actual implementation of the program will generate more revenue by addressing water losses, which will strengthen the capacity of the city to augment the budget for maintenance, triggering a virtuous circle.

## Objectives

To ensure that citizens of Tshwane have access to safely managed drinking water services. The Constitution of South Africa includes provisions ensuring citizens' rights to adequate water supply, and the provision of water services is constitutionally mandated to local government. electrification will be used to guide investments and formalisation of these communities.

## The Project

The study financed by the UMDF consists in designing a program for reducing water losses and improving revenue and financial viability based on risk principles, and to prove the bankability of such a program.

The project involves data collection and analysis, supporting the municipality in decision-making on the most viable form of funding and procurement mechanisms for the program, ensuring that climate and socioeconomic aspects of the project are sufficiently addressed and responding to the requirements of the participating Development Financing Institutions (DFIs).

## Components & Outputs

- ✓ Program definition and evaluation, defining methods, performance indicators etc.
- ✓ Financial assessment, to update the financial model of the program and draw a financing plan.
- ✓ Socioeconomic analysis to provide information that enables the assessment of welfare changes due to the project, and estimation of the project's impact on all segments of the society.
- ✓ Institutional Capacity Needs Assessment.
- ✓ Climate, Environmental and Social Safeguard Requirements and Assessment.



View of Tshwane - @Shutterstock

# Kigali: climate-proof transport infrastructures, paving the way for greener mobility

<b>Sector(s)</b>	Multi-sector (integrated Urban Development)
<b>Geographic location</b>	Kigali, Rwanda
<b>Client</b>	Government of Rwanda, Ministry of Infrastructure, City of Kigali
<b>Executing agency</b>	Rwanda Transport Development Agency (RTDA)
<b>UMDF grant</b>	1,200,000 USD
<b>Full project's name</b>	"Kigali Urban Transport Improvement Program, KUTI"
<b>Beneficiaries</b>	The 100,000 inhabitants of the area, 1500.000 inhabitants in Kigali



## Nyabugogo area upgrading as a prototype for global urban renewal

The City of Kigali is experiencing high urban growth and is projected to nearly double in population by 2050, resulting in rapid urban expansion, an increasing gap in service provision and infrastructure. In western Kigali, Nyabugogo area is an important gateway for the cities, suffering from important congestion. By turning this area into a performing and climate-proof multimodal transport hub, the project will facilitate the daily life of thousands of commuters and unlock the economic potential of western Kigali. The project is called to be replicated and expanded for various multi-modal infrastructures in multiple locations throughout the city, utilising these investments to expand flood management infrastructure in an integrated manner with wetland restoration efforts by the City of Kigali.

## Objectives

To improve multimodal mobility for the residents of Kigali, by integrating transit-oriented development in urban redevelopment, expanding quality infrastructure, improving flood resilience, reducing congestion and related air pollution, and leading to further improvements in terms of access to opportunities, infrastructure and modern clear and safe mobility.

## The Project

The KUTI program is a multi-phase program that will further redevelop the international, national and urban transport hub of Nyabugogo, pave the way for a modal shift to non-motorized vehicles and public transport and introduce electric mobility in Kigali. This program is split into various phases.

More specifically, the current UMDf financing will support the detailed design studies for the improvements of critical road junctions with climate-proof design, a non-motorized transport facility and support for public transport networks and services.

## Components & Outputs

The UMDf grant will more specifically finance three components of the projects:

- ✓ Component 1: Urban redevelopment for flood-prone congested Nyabugogo area.
- ✓ Component 2: Urban transit corridor improvement, NMT and drainage integration.
- ✓ Component 3: Capacity development for more climate friendly transport.



Renovated roads and pedestrian lane in Kigali - @Shutterstock



# Kampala: a climate smart urban planning in a growing suburb

<b>Sector(s)</b>	Multi-Sector/Urban planning
<b>Geographic location</b>	Kampala, Uganda
<b>Client:</b>	Government of Uganda
<b>Partners</b>	Government of Uganda, UKAid et le Global Center on Adaptation (GCA)
<b>Executing agency</b>	
<b>UMDF grant</b>	600,000 USD
<b>Full project's name</b>	"Climate Smart Urban Development Initiative (CSUDI) in Mpigi District"



## A partnership with the Global Center on Adaptation

Urban expansions in the Greater Kampala Metropolitan Area normally result in suboptimal and uneven infrastructure services being provided to expanding urban and peri-urban populations. These occur while facing the increasing impacts of climate change, which are not normally factored into defined infrastructure needs, and without proper planning.

This project aims at changing all that, with a clear methodology that puts population projections for the Project Area (urban expansion to go from 7,000-8,000 people at the moment to 120,000 in 20 years' time based on a realistic 15% growth rate) and climate smart solutions at the centre of the urban planning and infrastructure services provision. The Global Center on Adaptation (GCA) is to provide technical assistance to develop an in-depth understanding of climate risks to the catchments to inform design adaptation measures to increase climate resilience of select catchments and service delivery assets.

## Objectives

The aim of CSUDI is to demonstrate that a new and widely replicable approach to urban expansion can be adopted: an option for a climate smart approach aimed at improving the lives of people of all income levels when a rural area urbanises, in the face of projected extreme weather events and with reduced GHG emissions.

## The Project

The Climate Smart Urban Development Initiative (CSUDI) is intended to improve the lives of people in the context of projected increases in extreme climate events, and to demonstrate how to greatly reduce emissions from urban areas in Uganda.

This will be achieved through development of a selected Project Area within the Kampala Urban Growth Area as a practical model of better climate smart urban planning and climate resilient infrastructure.

The proposed UMDf loan for technical assistance will focus on Feasibility Study and the Detailed Designs for the Climate Smart Urban Development Initiative in Mpigi District, a forthcoming fast urbanising area of Greater Kampala Metropolitan Area (GKMA).

## Components & Outputs

- ✓ Feasibility Study- will build on the current Pre-Feasibility Study (PFS) which is being funded by the UKAid: Cities and Infrastructure for Growth – Uganda.
- ✓ Detailed Designs- will cover green infrastructures, sustainable transport and mobility, renewable energy and a circular economy activity to be invested on.



View of Kampala - @Shutterstock

# 2.4 Municipal Access to Finance Window

Effective financial management, better governance and improved access of municipalities and subnational entities to finances and financial markets are key mediums to long-term goals of the African Development Bank, and one of the pillars of the Bank's Sustainable Urban Development Action Plan.

Approved this year, the UMDf strategy for 2023-2027 is now considering activities related to the improvement of municipal finance as a specific window of the Fund:

“Through the Municipal Access to Finance Window, cities that are not engaged in the UMDf African Cities Program can access technical assistance for (i) concrete improvements in the national enabling environment, and to (ii)

strengthen, technical and administrative capacities and capabilities, (iii) financial management and governance, (iv) enhance creditworthiness, and (v) improve budget and accounting systems to strengthen own source revenue. Cities can access (vi) transaction advisory services to complete transactions to effectively access finance from AfDB, national and international capital markets, special funds and private sector investors.”

This UMDf initiative will complement two key activities already carried by the AfDB to consolidated financials markets, with expected positives impact to the cities at long term:

- ✓ The African Exchanges Linkage Project, which supports African capital markets stakeholders and institutions through the deployment of technical assistance and analytical work.
- ✓ The African Exchanges Linkage Project, which aims to create a linked pan-African stock exchange and boost Pan-African investment flows.

## The Municipal Chief Financial Officers (CFO) trainings

The Bank has set in motion an initiative that targets cities to prepare them to go to financial markets by providing technical support on the relevant tools and instruments of capital markets.

From May 29 to June 3, 2023, in Johannesburg, some 50 representatives of African municipalities trained and shared experiences on infrastructure and service financing, with a special focus on access to capital markets. The workshop was organised by the African Development Bank and United Cities and Local Governments (UCLG).

The Johannesburg workshop followed a first training session, held in September 2022 in Abidjan, which included 44 participants from 26 countries on the continent. The 2023 training enlarged the number of participants and included an additional 10 cities.

Through the training, the AfDB also demonstrates its many financing instruments accessible to countries and to cities through its Guidelines for Subnational Finance. The AfDB is the first among MDBs to develop such guidelines for lending directly to Sub-sovereign entities such as cities, counties, states and other local governments.



During the Chief Financial Officers training in Johannesburg, May/June 2023

# Green Financing for Kampala

Sector(s)	Finance
Geographic location	Kampala, Uganda
Client:	Kampala Capital City Authority (KCCA)
Partners	European Union
Executing agency	Global Fund for Cities Development (FMDV)
UMDF grant	60,000 USD
Full project's name	"Program on integrated local finances for sustainable urban development (PIFUD)"



## Objectives

Although Uganda, like most African countries, has ratified the 2015 Paris Agreement, very little has been achieved in attracting additional resources to finance green investments, projects that support climate-smart outcomes. The PIFUD technical assistance program proposes the most suitable green financing solution for the Kampala Capital City Authority in order to leverage private resources to finance KCCA's green investments. Attracting private investments hinges on KCCA's ability to rely on its own-source revenues, independently from higher level transfers.

## The Project

The project provided KCCA with an executive level assessment of its preparedness to attract private investments, starting with the identification of strengths and weaknesses that drive KCCA's creditworthiness.

## Components & Outputs

- ✓ A glossary of financing instruments, a creditworthiness assessment, a Technical assistance program and a market sounding consolidated a report with Financing recommendation.
- ✓ Based on this analysis, a detailed Action Plan is consolidated to support KCCA in strengthening its creditworthiness. The completion of the Action Plan is expected to build KCCA's capacity significantly and systemically to enhance its financial and planning performance, reflecting international best practices. KCCA and the Central Government will have a reliable basis on which to discuss options for a potential bond issuance

# 2.5 From UMDf small grants to important projects financing: results in 2023

## Expansion of Cotonou Port (Benin)

Studies financed by the UMDf contributed to the maturation of the Cotonou port expansion project, which will benefit from an important AfDB loan.

On July 14, 2023, the Board of Directors of the African Development Bank Group sanctioned a EUR 80 million loan to the Port Autonome de Cotonou (PAC) in Benin as part of its EUR 425 million 5-year Port Master Plan. The financial support from the Bank Group will facilitate

the establishment of a new terminal for the port, which is a strategic infrastructure for Benin, and an important gateway for regional trade. But the Cotonou port area experiences high transit time leading to increased costs of transporting goods between the port and load centres



Arrival of a boat in the port of Cotonou, 2022

in the hinterland. The UMDf have been involved in the upstream phase of the project, in assessing the impact of the Port expansion project on the urban areas. More precisely, the Fund unlocked a 30.000 USD envelope to finance a Market Study early on to validate the projected traffic growth expected from operationalization of the Port Master Plan and its impact on the urban environment around the port, mainly road traffic, and provide mitigation measures. The project supported by the AfDB will involve the creation of a central

access point to the port equipped with a digitised truck calling system linked to the 14-hectare parking zone for heavy-duty vehicles. Anticipated results include a reduction in transit time within the port area to two hours, thus alleviating congestion on adjacent roads. The project aims to enhance working conditions for haulage truckers and create a more conducive business environment for customs personnel and their technical partners.

## Technical Assistance to the Banque Congolaise de l’Habitat (Congo)

Preparatory assessments financed by the UMDf resulted in the launch of an important institutional support to the Banque Congolaise de l’Habitat.

On April 18, 2023, the Board of Directors of the African Development Bank Group approved a near USD 650.000 grant to the Republic of Congo from the resources of with a view to financing support for the Congolese Housing Bank (BCH) in its revival and contributing to the strengthening of the housing finance system in Congo. The primary objective of this technical assistance is to improve BCH’s governance framework and management system to facilitate its recovery. Support for BCH will consist of capacity building to enable it to establish its governance and business management fundamentals so that it can regain compliance with

the required prudential standards in order to attract strategic and technical partnerships that will help it in the medium and long term to adequately fulfil its primary mission of financing safe, high-quality, affordable housing. This technical assistance project has been based on the preparatory mission financed by the UMDf. Carried out in 2022, the mission involved the assessment of the situation of the Congolese Housing Bank (BCH) and the design of a roadmap for comprehensive and sustainable support that the AfDB could provide to this institution and the country.

## Climate Information Systems in Freetown (Sierra Leone)

Environmental and social impact assessments studies financed by the UMDf contributed to unlock a USD 15M grant to enhance Sierra Leone’s resilience to natural disasters.

On October 25, 2023, the board of the Green Climate Fund (GCF) approved an USD 15M grant to train and better equip Sierra Leone climate agencies’ ability to predict and plan for future extreme weather events based on robust climate information. The UMDf financed the Preparation of Environmental and Social Impact Assessment (ESIA) of this project, through its “Small Grant Initiative” budget.

Sierra Leone in general, and Freetown in particular, are highly vulnerable to climate change. But a lack of functional agency’s dedicated to hydrometeorological and disaster management services, means

that these challenges are not being addressed.

Called “Enhancing Climate Information Systems for Resilient Development in Sierra Leone”, part of the “Freetown WASH and Aquatic Environment Revamping Program”, the project financed by the GCF aims to establish an efficient Multi-Hazard Impact-based Forecasting and Early Warning and Early Action System, to better protect the most at-risk communities.

A co-financing from the AfDB is expected to follow in 2024.



View of Freetown - photo Shutterstock

# 2.6 Networking and knowledge sharing

## „Sustainable Cities through Transport” Conference - Addis Ababa - 9-10 Aug

“Titled “Sustainable Cities through Transport: Improving Financing Mechanisms and Institutional Capacity,” the conference brought together approximately 75 transport and urban experts from eleven African countries. Participants had the opportunity to learn from their peers about effective planning for sustainable cities and the implementation of high-quality, integrated, and transformative projects.

A significant focus of the conference was on the role of planning and implementing adequate infrastructure for safe and inclusive public transport. Agencies were invited to reflect on new approaches, including public-private partnerships and local revenue generation through land value capture and green bonds, to address existing economic conditions.

Throughout the two-day conference, attendees visited various mobility projects in Addis Ababa, including the Sheger Riverside development project—a greenway along the rivers, with some of the preparatory studies being supported by the UMDf.

The final session involved different delegates outlining key projects that could move forward with technical and financial support from the partners.

The conference was organised by the AfDB and the Institute for Transportation and Development Policy (ITDP), sponsored by the Urban and Municipal Development Fund (UMDF), and supported by other development partners.



Participants of the conference experimenting the Addis-Ababa cycle lanes - 10 of August of 2023

## Green Economy Summit - Cape Town - 22-24 Feb

The summit, sponsored by the AfDB and public and private partners, gathered more than 350 delegates from 20 countries.

UMDF representative participated in the panel discussion on “Urban Sustainability” moderated by Hastings Chikoko, C40 regional director for Africa.



Babati Mokgethi, Senior Urban Development Officer at AfDB, presenting the UMDf at the Smart City Expo World Congress 2023

## Smart City Expo World Congress - Barcelona - 7-9 November

UMDF was invited by ICEX to attend the Smart City Expo Congress from 7th to 9th of November.

Held in Barcelona since 2011, Smart City Expo World Congress is the world’s biggest event for cities and urban innovation. Every year, it gathers for experts and leaders of the world’s most innovative cities, companies, research centers and international organisations to collectivise urban innovation across the globe and empower cities to face the critical challenges the world faces. AfDB and UMDf delegates took part to the 2023 congress, participating in the ICEX Multilateral round table “Fostering

smart cities and urban sustainable initiatives” during which the Multilateral agencies were asked to share details about their involvement in urban development, highlight the investments in the planning and execution of smart city and sustainable community projects. This session has been the opportunity to present the UMDf approach and achievements.

This Smart City event was also the occasion for the delegates to meet Spanish private sector actors and discuss the potential collaboration opportunities.

## Africa Investment Forum - Marrakesh - 8-10 November

The Africa Investment Forum is a multi-stakeholder, multi-disciplinary platform that advances projects to bankable stages, raises capital, and accelerates deals to financial closure. The edition 2023 of the forum took place in Marrakech, Morocco from 8-10 November under the theme, Unlocking Africa's value chains.

An important side event, the "High-level African Mayoral Event", has been dedicated to sub-

national and local finance, with the participation of representants of UCLG as well as mayors and governors of cities such as Lagos, Nairobi, Dakar, Addis Ababa, Abidjan etc. During this event the president of the AfDB reinforced the commitments of the Bank for urban areas: "We will dedicate the AIF for special sessions on cities as a permanent thing," Adesina said. "AIF will prioritize bankable projects from governors and mayors inside cities and municipalities."

The event included the presentation of the key findings of a report financed by the AfDB and its partner BigWin Philanthropy: "From Millions to Billions: Financing the Development of African Cities".

This report first offers a landscape analysis of city financing in Africa and illuminates the demand-side and supply-side constraints that prevent financing from reaching most African municipalities, drawing on in-depth analyses of 10 cities.

The paper moves beyond existing analyses that simply conclude, 'African cities need more finance' or 'African cities need bankable projects'. Although these constraints vary in type and severity across cities, the case studies reveal common themes and highlight options for improving both the supply and demand of subnational finance if city and national governments collaborate and financiers are alerted to opportunities. The report also looks outside Africa, highlighting best practices from Latin America and Asia that could inform approaches in African cities.



President Adesina surrounded by governors, mayors and decision-makers at the High-Level African Mayoral Event, Marrakesh, 9th of November 2023



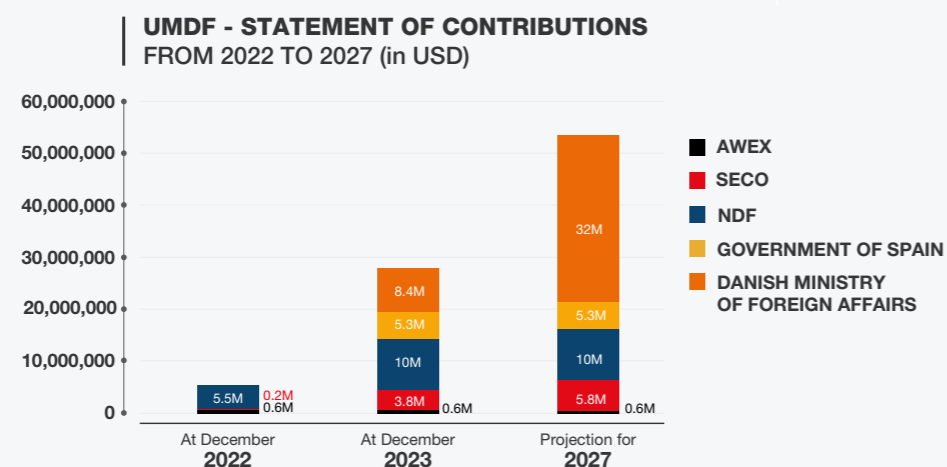
The report is available on the AfDB website.

<https://www.afdb.org/en/documents/millions-billions-financing-development-african-cities>

# 2.7 Strategic progress & Partnerships

In 2023, for the extension of the UMDf mission for five more years, the Fund registered important progress in terms of fundings, with global contributors commitments jumping from USD 5.3 millions to USD 50.7 millions. Between December 2022 and December 2023, the NDF contribution increased from USD 4.5 million to USD 9.9 million, while the SECO contribution rose from USD 200,000 to USD 3.8 million, and two new important contributors joined the Fund:

- ✓ the Danish Ministry of Foreign Affairs approved a donation of USD 32 million (DKK 220 million), of which USD 8.4 million were disbursed to the Fund in December 2023.
- ✓ the Spain's Ministry of Economy, Trade and Enterprise unlocked a 5.25 millions envelope.



## Denmark brings a decisive contribution

Denmark officially became an UMDf contributor by committing a global envelope of USD 32 millions and USD 8.4 million have already been disbursed in December. After a year participating in the UMDf Oversight Committees as an observer, Denmark has now become a donor with its significant contribution to the UMDf. This support of the Danish Ministry of Foreign Affairs is aiming to help build greater climate change resilience of Africa's cities and its urban poor areas, with a focus on water management. Denmark is also contributing with a knowledge partnership on Nordic green urban solutions, as a way to consolidate the cooperation initiated in 2022, when African mayors and municipal staff participated in a study trip in Copenhagen, with a strong focus on urban sustainability.

## Spain as a new strategic partner and contributor

On the margins of the "Jornadas Multilaterales", an event promoting dialogue between Spanish entrepreneurs and Ivorian economic actors, the ICEX Spain Trade and Investment and the African Development Bank have signed a cooperation agreement to consolidate engagement of Spain's private sector for urban development in Africa. The Spanish public agency will mobilise Spanish expertise for African Cities, including cross participation in events, data and knowledge sharing.

## Operationalizing partnerships

- As the projects funded by the Fund progress, the partnerships established take a practical turn.
- ✓ The Port of Cotonou expansion project, financed by an African Development Bank loan, has been enriched by studies from the Global Center on Adaptation, which is also expected to be involved in Kampala.
  - ✓ In Kenya, national and local authorities can now rely on satellite imagery and data provided by the European Space Agency, another partner of UMDf.
  - ✓ UCLG continues its partnership with the Bank for training municipal Chief Financial Officers.
  - ✓ The C40 platform, on the other hand, actively promotes UMDf and its instruments to its members.

# 2.8 Progress on methodology and staff

In 2023, important progress has been made to systematise the Fund's procedures, assess its working methods daily, and periodically review the progress of its projects.

## Public Call for Proposals.

Upstream, the recruitment of Fund clients for the 2024 work program has been expanded through a public call for proposals, with the procedures and selection criteria clearly outlined.

## Monitoring and Evaluation

The UMDf is now well equipped to manage its results and portfolio data in a digitalised environment. In order to track progress towards achieving its 2023-2027 Results Measurement Framework (RMF) targets, UMDf employs various Monitoring & Evaluation (M&E) tools for capturing data on the results related to the ongoing projects and projects approved in the current year.

Regardless of the type of investment, outputs and immediate outcomes are captured through monitoring reports including project completion reports (PCR), or implementation progress reports (IPR). Mainly, the reports have been submitted by project task managers.

UMDF is responsible for scanning IPR and PCR, inputting the relevant data in the system and linking the project results to the UMDf target results. Automated reports have been designed to portray the extent to which targets for UMDf indicators have been achieved.


## Risk management Framework

Timely and adequate measures and focus to identify, mitigate, and monitor risks at all levels are the responsibility for everyone and all stakeholders involved in UMDf supported engagements. A centralised Risk Management Matrix has been developed for projects financed under the three main instruments of UMDf. The matrix includes among others assessments of severity (rating), mitigation measures, impact on project and risk owner.

## Staffing

In 2023, in addition to hiring an Monitoring & Evaluation Specialist, the UMDf also strengthened its teams with the following recruitments:

- ✓ An African Cities Program lead, to support the roll-out of the African Cities Program, assist with the development of the African Cities Network & contribute to the operationalization of the Project Preparation Window.
- ✓ A Climate Change Adaptation Specialists, working with C40 Cities to bridge the funding gap for adaptation in cities and help access the UMDf.
- ✓ An Admin & Procurement Assistant, providing support to the procurement function and management of contracts.



# 3. The UMDF portfolio

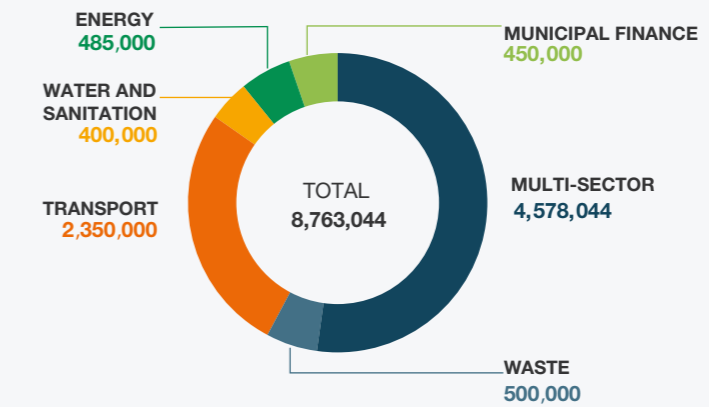


# 3.1 UMDF Portfolio Overview

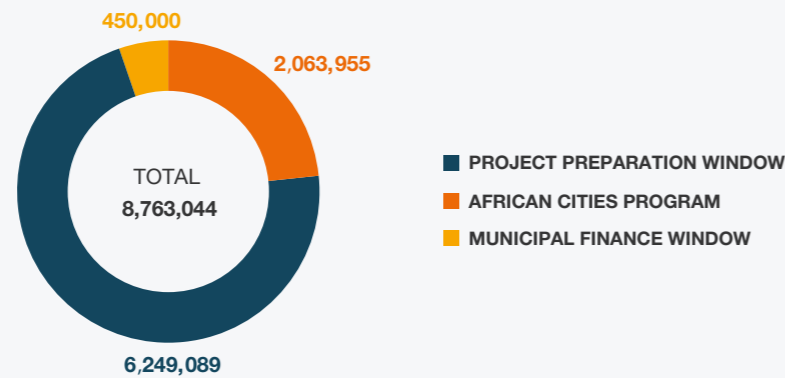
Between 2022 and 2023, the UMDF's overall portfolio has more than doubled in value, mainly due to six new projects related to the Project Preparation Window, as well as the unlocking of new tranches of funding for the African Cities Program (+\$850,000) and the Municipal Finance Window (+\$250,000).  
The portfolio now spans all sectors of activity and tends to balance across regions.

To date, Project Information Memorandum (PIM) is under development for five (5) projects – advanced procurement has started for a few of them. Three (3) projects have been completed in 2023.

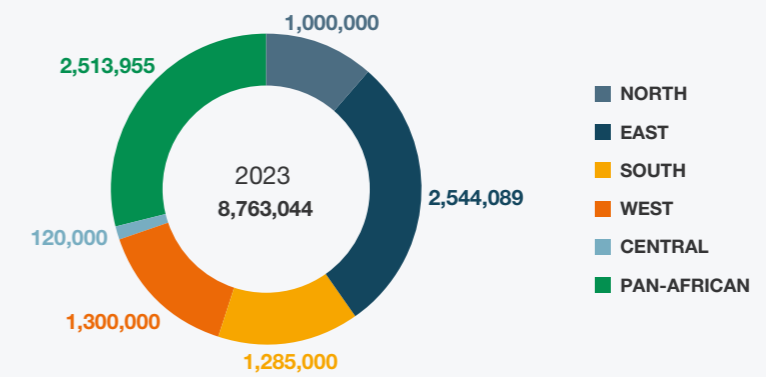
**UMDF PORTFOLIO BY SECTOR FOR 2023**  
(in USD)



**UMDF PORTFOLIO BY INSTRUMENT**  
2023 (in USD)



**UMDF PORTFOLIO BY REGION FOR 2023**  
(in USD)



N°	Project title	Country	City	Source of Investment	Sector	Year of Approval	Amount (USD)	Status
1	Etude relative à la priorisation du Programme national de développement urbain au Cameroun (PNDU)	Cameroon	Multi-cities	PPW	Multi-Sector	2021	120,000	Completed
2	Projet pilote d'Amélioration de la Planification des Villes en Côte d'Ivoire (PAPVICI)	Cote d'Ivoire	Multi-cities	PPW	Multi-Sector	2023	250,000	Ongoing
3	Préparation des études techniques pour les lignes pilotes de BHNS à Marrakech / Bus Rapid Transit System	Morocco	Marrakech	PPW	Transport	2022	500,000	Legal Agreement yet to be signed
	Sheger River development project	Ethiopia	Addis Ababa	PPW	Multi-Sector	2020	"500,000 (Approved) 294,089.57 (Disbursed) 205,911 (Cancelled)"	Completed
4	Integrated Management of Solid Waste in Tunis	Tunisia	Tunis	PPW	Waste	2021	500,000	Ongoing
5	Lungi spatial development	Sierra Leone	Freetown	PPW	Multi-Sector	2023	400,000	Ongoing
6	Climate Smart Urban Development Initiative (CSUDI) in Mpigi District	Uganda	Kampala	PPW	Multi-Sector	2023	600,000	Procurement to start
7	Kigali Urban Transport Project (KUTI)	Rwanda	Kigali	PPW	Transport	2023	1,200,000	Procurement concluding
8	Tshwane - Turnaround of Municipal Water Services – Reduction of Water Losses	South Africa	Tshwane	PPW	Water & Sanitation	OC Approval - 2023	400,000	PIM under development
	Eswatini New Town Development	Eswatini	New Town	PPW	Multi-Sector	OC Approval - 2023	400,000	PIM under development
9	Windhoek Informal Settlement Electrification	Namibia	Windhoek	PPW	Energy	OC Approval - 2023	485,000	Advanced Procurement/PIM under development
10	Detailed technical studies of Phase II of the Project for the overall restructuring of the Public Transport Network (RTC) and the upgrading of urban bus stations in the Dakar agglomeration	Senegal	Dakar	PPW	Transport	OC Approval - 2023	650,000	PIM under development
11	Integrated Urban Data Platform for Secondary Centers in Kenya	Kenya	Multi-cities	PPW	Multi-Sector	OC Approval - 2022	450,000	PIM under development
12	Access to Africa's Municipal/ Sub- Sovereign Bond Market: A Practical Approach	South Africa	Johannesburg	MAFW	Finance	2023	80,000	Completed
13	Kampala Municipal Green Finance	Uganda	Kampala	MAFW	Finance	2022	60,000	Completed

Project title	Country	City	Source of Investment	Amount (USD)	Year of Approval	Status
Morocco Waste valorization training	Morocco	Marrakech	SIG	25,000	2023	Procurement
Preparatory study - Cotonou Port	Benin	Cotonou	SIG		2022	Completed
Institutional and strategic support to the Banque Congolaise de l'Habitat (BCH)	Congo	Multi-cities	SIG	30,000	2023	Completed
Preparation of Environmental and Social Impact Assessment (ESIA) Report for Enhancing Climate Information Systems for Resilient Development in Sierra Leone under the Freetown WASH and Aquatic Environment Revamping Program	Sierra Leone	Freetown	SIG	13,500	2023	Completed
Sustainable Cities through Transport: Improving Financing Mechanisms and Institutional Capacity	Ethiopia	Addis Ababa	ACN		2023	Completed
Bicycle Masterplan Zanzibar & Stone Town	Tanzania	Zanzibar/ Stone Town	SIG	28,800	2023	Ongoing
GMFA finance modelling	Multi-countries	Multi-cities	SIG	30,000	2022	Ongoing
Cape Town event	South Africa	Cape Town	SIG		2023	Completed

# 4. Looking ahead for 2024

## African Cities Program

After a transition year in 2023, marked by the finalisation of methodologies and the selection of new participating cities, 2024 is shaping up to be the year of operationalizing these methods, fieldwork, and actual transformations for the committed cities. This should culminate in the production of action plans. In parallel, six new cities will be selected.

## Project Preparation Window

In 2023, the successful launch of a call for projects to feed the 2024 pipeline resulted in 106 projects being received. For the first time, UMDf has a wide range of quality projects to analyse and prioritise. The choice of projects to be supported will first respond to their potential impacts to transform status quo and their potential to leverage Bank Investment in the coming years. It will also adhere to a logic of diversifying UMDf's portfolio, both in terms of sectors and geography, so that best practices in urban development have an impact on more African Development Bank member countries.

In addition, the AfDB included in its 2024 lending pipelines important urban projects previously prepared with the UMDf support, such as transport systems improvements in Dakar, Kigali and Marrakesh.

## Municipal access to finance window

Following the success of the Chief Financial Officer training in 2022 and 2023, 2024 should be the year of full institutionalisation of the program and its intensification, with the recruitment of a dedicated consultant.


## Networking and knowledge sharing

With the input from the Inter-American Development Bank (IDB), UMDf is developing a Knowledge Platform between the Latin America and the Caribbean Cities Network and the African Cities Network and announcing two study visits to Latin America and the Caribbean (LAC) in 2024 and 2025 for African city leaders. The goal of these visits is peer-to-peer learning and sharing of lessons from the planning and development of climate-resilient, sustainable, and livable cities in LAC.

## Staffing

The UMDf teams are expected to be strengthened in 2024: the fund plans to recruit a Strategic Advisor and a Senior Urban Development Specialist, to better meet the growing demands from cities and local authorities.

Additionally, the fund aims to deepen its expertise in two key areas identified in its strategy: municipal finance and public-private partnerships, by hiring two specialists in these respective fields.



# 5. Annexes

# 5.1 Project Preparation Window - Portfolio

(projects approved before 2023)

## Study on the prioritization of the National Urban Development Program in Cameroon (PNDU)

<b>Location</b>	Cameroon - Multi-city
<b>Partners</b>	Ministry of Housing and Urban Development
<b>Sector</b>	Multi-Sector
<b>UMDF Grant</b>	120,000 USD
<b>Approved by</b>	UMDF in 2021
<b>Progress in 2023</b>	Report finalised and presented in September.



### Objectives

To identify transformative urban projects in 8 cities in Cameroon, promoting integrated and sustainable urban development and regional rebalancing.

### Outputs

The 8 cities involved are: Yaoundé, Douala, Bamenda, Maroua, Garoua, N’Gaoundéré, Kumba and Kyé-Ossi. For each city, studies will lay the foundations for infrastructure projects likely to be financed by the Cameroon government, the African Development Bank and their partners. The prioritisation of the PNDU has planned 16 projects for Phase 1, including Transport & Mobility; Water, Hygiene & Sanitation; Environment & Action Climate; Urban Governance and Housing & Living Environment.

### Targets/ Beneficiaries

58% of the overall UNDP budget should be spent on urban renewal and the reduction of insalubrity, and 29% on urban infrastructure and services.

# Pilot Project to Improve City Planning in Côte d'Ivoire (PAPVICI)

<b>Location</b>	Multi-city, Côte d'Ivoire
<b>Partners</b>	Union des Villes et Communes de Côte d'Ivoire (UVICOCI)
<b>Sector</b>	Multi-Sector
<b>UMDF Grant</b>	250,000 USD
<b>Approved by</b>	UMDF in 2022
<b>Progress in 2023</b>	Ongoing development of detailed Urban development plans for five municipalities.



## Objectives

To contribute to improving the quality of life of the population and urban planning by drawing up urban development documents (PUd) in 5 Ivorian communes.

## Outputs

These will enable the municipalities of Adzopé, Gagnoa, Guiglo, Katiola and Soubré to have a clear idea of the equipment and infrastructure needs of their communes and will provide them with a document that will guide and orientate their spatial and economic development. The preparation of the documents will be complemented by training courses for the municipal teams.

## Targets/ Beneficiaries

700,000 inhabitants live in the 5 communes covered by this pilot project; According to the National Development Plan (2025), 39% of Ivorian communes should have urban planning documents by 2025.

# Integrated waste management in Tunis

<b>Location</b>	Tunis and its metropolitan area, Tunisia
<b>Partners</b>	Municipality of Tunis
<b>Sector</b>	Waste management
<b>UMDF Grant</b>	500,000 USD
<b>Approved by</b>	UMDF in 2021
<b>Progress in 2023</b>	Study launched in September.



## Objectives

To provide Tunis with a new waste recovery, treatment and landfill center, and to promote waste collection and recycling, thereby preventing the proliferation of illegal dumps and the burning of waste, both of which cause pollution.

## Outputs

A body of studies on waste management in the Greater Tunis metropolitan area and the creation of a high-performance treatment center that meets environmental standards and is economically viable. This includes, in particular, coordination between the various players, technical studies, social and environmental impact studies, etc.

## Targets/ Beneficiaries

1.2 million tonnes of waste treated per year, covering all the needs of the Tunis region / 25% of waste recycled.

# Urban development in Lungi

<b>Location</b>	Multi-cities
<b>Partners</b>	Government of Sierra Leone
<b>Sector</b>	Multi-Sector
<b>UMDF Grant</b>	120,000 USD
<b>Approved by</b>	UMDF in 2021
<b>Progress in 2023</b>	Elaboration of the terms of reference in coordination with local authorities.



## Objectives

In the short, medium and long term, this project will plan the expansion of the Lungi district, north of the capital Freetown, in order to make the area an attractive centre of economic activity and tourism. This growth must be guided by the challenges of resilience, inclusion and environmental sustainability.

## Outputs

It will result in an integrated development plan integrating composting, transport and land use in order to improve the integration of Lungi into the Greater Freetown conurbation. Studies identifying the urban infrastructure essential to the area's growth Involvement of local communities and emphasis on women's participation and social equity Institutional capacity building.

## Targets/ Beneficiaries

- ✓ Radically reduce journey times between Lungi and Freetown
- ✓ Absorb the increased activity generated by the opening of a new international airport in the area
- ✓ Preserve natural sites and coastal areas.

# Redevelopment of the Sheger River

<b>Location</b>	Addis Ababa, Ethiopia
<b>Partners</b>	Ethiopian Government, Addis Ababa Municipality and working group of development partners (AfDB, UNDP, UNECA, UNES- CO, UNEP, UNIDO, FAO and UN-Habitat).
<b>Sector</b>	Multi-Sector
<b>UMDF donation</b>	294,000 USD
<b>Approved by</b>	UMDF in 2020
<b>Progress in 2023</b>	Studies and investment plans finalized.



## Objectives

The project will rehabilitate the banks of the rivers running through Addis Ababa adopts an integrated, people-centered approach, involving adaptation to climate risks, pollution reduction and the development of infrastructure to benefit local residents.

## Outputs

Technical and feasibility studies on the creation of rainwater retention basins to prevent flooding, the creation of green spaces for residents, and the installation of wastewater treatment facilities to reduce pollution in equipped neighborhoods.

## Targets/ Beneficiaries

69 km of rivers to be upgraded, benefiting 1.3 million riverside residents.

# 5.2 Financial Statement

**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**

**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023**

(Expressed in USD)

**Draft**

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**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2023**  
(Expressed in USD)

	<b>31-Dec-23</b>	<b>31-Dec-22</b>
Contributions	28,009,395	5,310,332
Net Income	436,510	35,426
<b>Total resources available</b>	<b>28,445,905</b>	<b>5,345,758</b>
<b>Less : Disbursements</b>		
Ongoing activities (Annex 1)	(2,486,875)	(2,287,232)
Completed activities (Annex 2)	(1,018,204)	-
	<b>(3,505,079)</b>	<b>(2,287,232)</b>
<b>Net funds available</b>	<b>24,940,826</b>	<b>3,058,526</b>
<b><u>Represented by:</u></b>		
Cash in bank	24,980,264	3,100,899
Net Receivable/(Payable)	(39,438)	(42,373)
<b>Net funds available</b>	<b>24,940,826</b>	<b>3,058,526</b>



**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**STATEMENT OF COMMITMENT AS AT 31 DECEMBER 2023**  
 (Expressed in USD)

	31-Dec-23	31-Dec-22
<b>Total funds available</b>	<b>28,445,905</b>	<b>5,345,758</b>
<b>Less : Commitments</b>		
Ongoing activities (Annex 1)	(9,232,686)	(4,634,309)
Completed activities (Annex 2)	(1,018,204)	-
	<b>(10,250,890)</b>	<b>(4,634,309)</b>
<b>Total funds available for commitment</b>	<b>18,195,015</b>	<b>711,449</b>

**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**STATEMENT OF CONTRIBUTIONS AS AT 31 DECEMBER 2023**  
 (Expressed in USD)

	31-Dec-23	31-Dec-22
AWEX	559,832	559,832
SECO	3,796,303	200,900
NDF	9,959,009	4,549,600
Government of Spain	5,253,000	-
Denmark	8,441,251	-
<b>Total contribution</b>	<b>28,009,395</b>	<b>5,310,332</b>

**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**RECONCILIATION OF NET INCOME FOR THE YEAR ENDED 31 DECEMBER 2023**  
 (Expressed in USD)

	Cumulative as at 31/12/2022	1/01/2023 to 31/12/2023	Cumulative as at 31/12/2023
Bank charges	(689)	(463)	(1,152)
Credit Interest	36,413	402,504	438,917
Translation Gains and Losses	(298)	(957)	(1,255)
<b>Net Income</b>	<b>35,426</b>	<b>401,084</b>	<b>436,510</b>

Annex 1

**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**SUMMARY OF ONGOING ACTIVITIES AS AT DECEMBER 31, 2023**  
 (Expressed in USD)

Activity Code	Activity Name	Amount Allocated	Cumulative Disbursement as at 31/12/22	Disbursements from 01/01/- 31/03/23	Disbursements from 01/04/- 30/06/23	Disbursements from 01/07/- 30/09/23	Disbursements from 01/10/- 31/12/23	Total Disbursement for the period	Cumulative Disbursement as at 31/12/23	Undisbursed Balance as at 31/12/23
G-Z2-100-ZZZ-001	LTC-SUPPORT UMDF ACTIVITIES	1,249,190	323,980	81,329	52,000	13,199	48,054	194,583	518,563	730,627
G-Z2-100-ZZZ-002	UMDF SMALL GRANT INITIATIVE	145,473	126,273	-	-	-	-	-	126,273	19,200
G-Z1-100-STY-002	MUNICIPAL FINANCE PROGRAM	200,000	21,865	24,037	55,096	9,600	36,278	125,012	146,877	53,123
G-TN-100-PRE-001	TUNIS WASTE MANAGEMENT	500,000	-	-	-	-	57,703	57,703	57,703	442,297
G-CM-100-STY-001	CAMEROON PNDU	120,000	23,000	34,500	34,500	23,000	-	92,000	115,000	5,000
G-Z1-100-ZZZ-001	SGI 2022	200,000	96,375	22,994	73,400	-	-	96,394	192,769	7,231
G-Z1-100-ZZZ-002	TECHNICAL ASSISTANCE FUND 20	200,000	142,313	16,995	27,910	3,741	1	48,646	190,959	9,041
G-Z1-100-ZZZ-003	AFDB CITY PROGRAM PHASE 2	700,000	212,931	29,448	-	-	-	29,448	242,379	457,621
G-MA-100-PRE-001	MARRAKESH BRT	500,000	-	-	-	-	-	-	-	500,000
G-Z1-100-ZZZ-005	PICU COP27 SUPPORT	80,000	56,773	16,200	-	-	-	16,200	72,973	7,027
G-Z2-100-ZZZ-091	MANAGEMENT FEES	933,024	265,516	-	66,751	33,375	-	160,998	426,514	506,509
G-CI-100-ZZZ-001	CDI SECONDARY CITIES	250,000	-	-	-	-	60,872	-	-	250,000
G-SL-100-ZZZ-001	LUNGH SDF	400,000	-	-	-	-	-	-	-	400,000
G-Z1-100-LTE-001	LTC M&E	300,000	-	-	-	14,250	-	95,000	95,000	305,000
G-Z1-100-ZZZ-006	TA FUND 2023	355,000	-	-	18,051	14,000	-	60,051	60,051	239,949
G-Z1-100-ZZZ-007	SMALL GRANTS INITIATIVE 2023	200,000	-	-	-	32,818	-	174,513	174,513	180,487
G-Z1-100-ZZZ-008	MUNICIPAL FINANCE PROGRAM II	250,000	-	-	-	40,893	-	67,300	67,300	132,700
G-Z1-100-ZZZ-009	AFRICAN CITIES PROGRAM 2023	850,000	-	-	-	-	-	-	-	850,000
G-RW-100-ZZZ-001	KUTI PROJECT	1,200,000	-	-	-	-	-	-	-	1,200,000
G-UG-100-ZZZ-001	UGANDA CLIMATE SMART DEVELOP	600,000	-	-	-	-	-	-	-	600,000
<b>TOTAL</b>		<b>9,232,686</b>	<b>1,269,027</b>	<b>225,503</b>	<b>327,708</b>	<b>184,876</b>	<b>479,761</b>	<b>1,217,848</b>	<b>2,486,875</b>	<b>6,745,811</b>

**AFRICAN DEVELOPMENT BANK**  
**URBAN AND MUNICIPAL DEVELOPMENT FUND**  
**SUMMARY OF COMPLETED ACTIVITIES AS AT DECEMBER 31, 2023**  
 (Expressed in USD)

Activity Code	Activity Name	Amount Allocated	Cumulative Disbursement as at 31/12/22	Total Disbursement for the period	Cumulative Disbursement as at 31/12/23	Undisbursed Balance as at 31/12/23
G-ET-100-SUP-001	ADDIS SHEGER RIVERSIDE DEVEL	294,090	294,090	-	294,090	-
G-Z1-100-STY-001	UMDF CITIES DIAGNOSTICS	513,955	513,955	-	513,955	-
G-Z2-100-STY-001	URBAN DVEPT STRATEGY 2021-25	90,160	90,160	-	90,160	-
G-Z1-100-STY-003	GREEN CITY FACILITY	120,000	120,000	-	120,000	-
<b>TOTAL</b>		<b>1,018,204</b>	<b>1,018,204</b>	<b>-</b>	<b>1,018,204</b>	<b>-</b>

# 5.3 UMDF Organigram

# UMDF Organigram

## Oversight Committee



— UMDf Consultant  
— AfDB staff  
— C40 staff



**Maimounatou Ndiaye Diop**  
Interim UMDf Coordinator & Lead Infrastructure Specialist at AfDB



**Stefan Atchia**  
Manager of the AfDB Urban Development Division

**AfDB Urban Development Division**  
(support to UMDf Operational Team)

### Operational Team

### Admin support

### MEAL & Communication



**Micheline Savadogo**  
Project Preparation Window lead



**Elizabeth Mungai**  
Climate Adaptation Specialist



**Khara Cisse**  
African Cities Program lead



**Ane Cuadrado**  
Intern



**Yene Ouattara Coulibaly**  
Administrative support



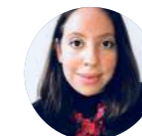
**Kennedy Makunda**  
Admin Assistant



**Imelda Aniambossou**  
Monitoring & Evaluation Specialist



**Charly Andral**  
Communications Specialist



**Victoria Flattau**  
Urban Development Officer



**Neji Larbi**  
Urban Mobility Officer



**Cheikhou Balde**  
Urban Development Officer



**Babati Mokgethi**  
Urban Development Officer



**Alice Nabalamba**  
Urban Development Specialist



**xxxxxx**  
Adaptation, Nature-based Solutions Specialist



**xxxxxx**  
Strategic advisor PPP



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AFRICAN DEVELOPMENT BANK GROUP



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